

# CASE II PROJECT NEWS

AN EU-FUNDED AND ECAC-IMPLEMENTED PROJECT

## Editorial

Welcome to **CASE II News**, the newsletter of the CASE II Project, which is financed by the European Union and implemented by the European Civil Aviation Conference. The concept is similar to the previous newsletter which was a biannual publication produced in relation to the original CASE Project. We look forward to sharing relevant information with you regarding the implementation of the project and the various activities carried out together with all our Partner States.

The global COVID-19 pandemic impacted the deployment of our experts, but the momentum is now growing steadily. The CASE II *Catalogue of Activities* has been issued and is available to all Partner States on the project website: <https://www.case-project.org/>. We are now initiating engagement with Partner States throughout Africa, Asia and the Middle East with the intention of developing strong working relationships as we look forward to cooperating through the duration of the project. Together with interested Partner States, we will prepare state-level plans, tailoring the provision of activities to the needs of each country covering multiple years. This plan will incorporate a formalised document referred to as the Country Programme of Action (CPA) which will be reviewed and adjusted as the needs of the Partner States evolve. We are also coordinating with regional organisations to support Partner States on key priorities with the organisation of multilateral workshops on the impact of COVID-19 on aviation security, security culture and cyber security.

We hope you enjoy this first edition of **CASE II News** and find it interesting to read about the project highlights of the past six months as well as recent developments and plans for the future.

**Mark Rodmell**



## Project Kick-off meeting

### VIDEOCONFERENCE 14 OCTOBER 2020

The official launch of the CASE II Project took place at the kick-off meeting organised in October 2020. More than 40 participants from ECAC Member States, the European Commission and industry organisations joined virtually to discuss the initiation of activities.

The CASE II Project will not only represent a continuation and deepening of the approach of the CASE I Project, but also a scaling up, in terms of scope, objectives and resources, with the support of ECAC Member States to

strengthen the aviation security regime of Partner States and to promote best practices.

The Project Team's size for the delivery of activities has also been doubled with a higher emphasis on the recruitment of aviation security experts to maximise impact of the action, to reach a maximum of Partner States who are facing challenging times.

Following this meeting, ECAC Member States and Partner States have been invited to share their priorities in terms of capacity-building activity and to provide details of resources, notably in terms of aviation security experts, that could be made available to the project.



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For further information on the content of this issue or the CASE II Project:  
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THE CASE II PROJECT TEAM

Appointment of the CASE II Project Director

PARIS  
DECEMBER 2020

Late in 2020, Mr Mark Rodmell was appointed as ECAC’s Deputy Executive Secretary, with one of his functions to act as the CASE II Project Director. In this position he will bear the overall responsibility for the Project on behalf of ECAC. This includes the overall supervision of the programme of activities and of the project team. In particular, the Project Director will contribute to build and maintain high-level relationships with Partner States and ECAC Member States and all organisations involved, including the European Commission. Mr Rodmell’s extensive experience in aviation security and in international relations will be a great asset in leading the implementation of the CASE II Project



The Project Team

PARIS  
NOVEMBER 2020

Until now, three project team members have been recruited, and are rolling out the first actions of the CASE II Project:

Mr **Lionnel Maugis** joined the ECAC Secretariat as Project Manager in September 2020. Lionnel is a French civil aviation engineer who started his career in Europe with the French Air Navigation Directorate and has been providing consultancy services extensively in Africa (notably as project manager of the revision of the ASECNA international convention). He has been based in-country in the Middle East (Qatar, United Arab Emirates, Bahrain) since 2010 for Paris Airport Group (ADPI) as resident project manager, where he was also in charge of security assessments managing security experts, and since 2015 in Asia as chief development officer at Maldives Velana International Airport, accountable for a large portfolio of development projects. Lionnel is a practitioner of aviation safety and security, airport planning design and construction, with operational, regulatory and programme management experience.

Mr **Jae Tonkin** joined the CASE II Project team in the role of Aviation Security Manager in November 2020. Jae previously held the position of Compliance Manager at the United Kingdom’s Civil Aviation Authority where he specialised in the planning and delivery of the national covert and overt testing programmes and also provided oversight of the implementation of Security Management Systems. Jae is passionate about the aspirations of the CASE II Project and its aim of supporting capacity building in a range of Partner States across Africa, Asia and the Middle East, and he looks forward to applying his experience and enthusiasm in contribution to its success.

Ms **Jasna Gamber** completes the CASE II Project team as Project Management Assistant. Before joining ECAC, Jasna was responsible for the content and programme management of congresses and workshops. During the past years she has served as a liaison between conference departments and related offices, governments, external partners and thousands of participants. Motivated and dynamic, Jasna is eager to support the CASE II Project to deliver a wide range of capacity building activities and to contribute to the success of this follow-up to the well-received original CASE Project.

New positions of aviation security specialists will soon be advertised on the ECAC and CASE II websites.

EUROPEAN COMMISSION

Project transferred to the Foreign Policy Instruments Service of the European Commission

BRUSSELS  
1 JANUARY 2021

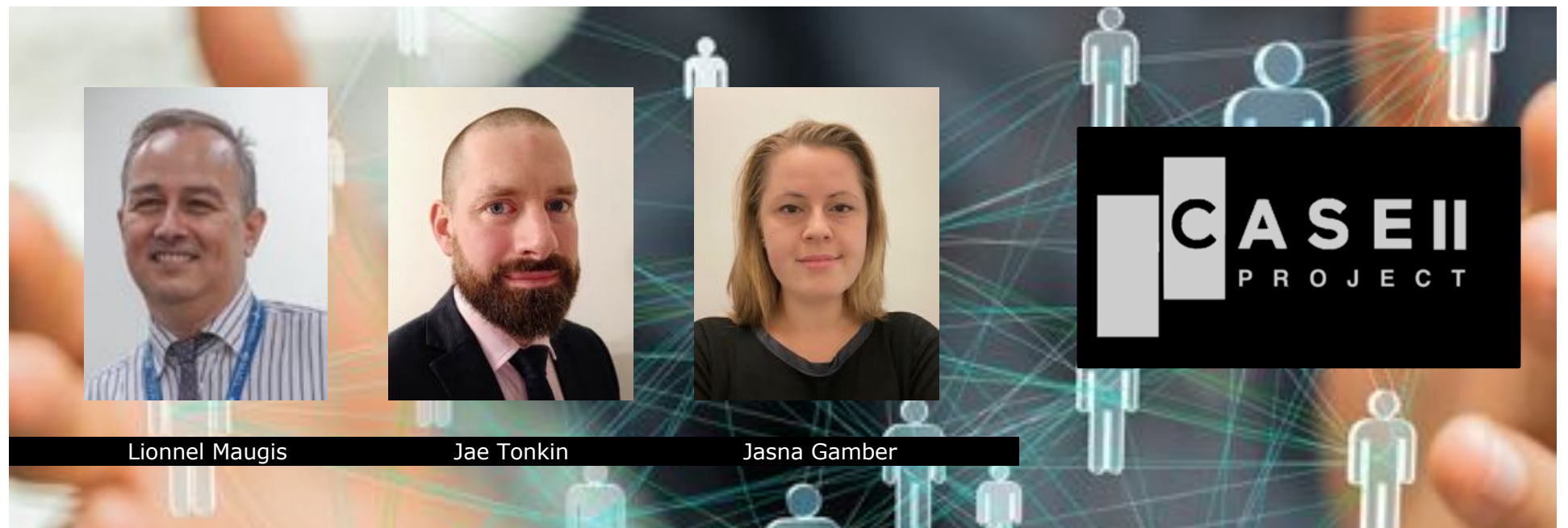
As announced during the kick-off meeting of the CASE II Project, as of 1 January 2021, governance for the project has been transferred from the Directorate General for International Cooperation and Development (DEVCO) to the Foreign Policy Instruments service (FPI) of the European Commission.

The FPI is a service of the European Commission that reports directly to the High Representative of the Union for Foreign Affairs and Security Policy/Vice-President of the European Commission. Working closely with EU Delegations and the European External Action Service (EEAS), the FPI has a key operational role for the implementation of foreign policies: it has been tasked with preparing and implementing foreign policy-related action, including

- implementing the Common Foreign and Security Policy (CFSP) budget, and
- implementing crisis response and prevention measures financed under the Instrument contributing to Stability and Peace (IcSP).

The Civil Aviation Security in Africa, the Middle East, and Asia (CASE II) Project is one element of the action document for counterterrorism - counteracting global and trans-regional threats of the long-term component of the Instrument contributing to Stability and Peace (IcSP).

FPI aims to support conflict prevention and peace through the promotion of alliances between the EU and the rest of the world.



Lionnel Maugis

Jae Tonkin

Jasna Gamber



## MENTORING ACTIVITY

## Final mission on counter-MANPADS in Benin

**COTONOU**  
**7-11 DECEMBER 2020**

In April 2018 and March 2019 respectively, the authorities of Benin benefitted from phases I and II of the activity dedicated to the assessment and mitigation of the MANPADS threat delivered as part of the CASE I Project. The third and final phase of this activity formed one of the very first activities delivered under the CASE II Project and was delivered from 7 to 11 December 2020. In total, 16 participants have taken part in this activity.

As with the initial phases, the activity was organised and conducted by the French *Direction Générale de l'Aviation Civile* (DGAC)

which coordinated delivery through multi-agency teams consisting of personnel from the DGAC, the *Gendarmerie des Transports Aériens* and the French Air Force.

The objective of this third mission was to review the national and local mitigation measures designed to tackle the vulnerabilities identified during previous phases and reduce residual risks.

To conform with the health protocol in light of the COVID-19 pandemic, the opening and closing ceremony held by the Director General of the *Agence Nationale de l'Aviation Civile du Bénin* (ANAC) - the Appropriate Authority of Benin - was organised via videoconference.

At the end of this phase III, ANAC Benin, under the leadership of its coordinator, embarked on the process of finalising its action plan in response to the threat generated by MANPADS and infantry weapons. The CASE II representatives would like to express their appreciation for the involvement, motivation and work of all the participants.

With the completion of phase III, the support programme on MANPADS offered to Benin has now been completed. Within the framework of bilateral cooperation between France and Benin, the experts will continue to provide assistance and support to the Beninese authorities.

## Kick-off activity of counter-MANPADS activity in the Democratic Republic of the Congo

**KINSHASA**  
**18-29 JANUARY 2021**

The CASE II Project delivered the first phase of a mission in the Democratic Republic of the Congo (DRC) designed to address the threat resulting from MANPADS and other infantry weapons. The activity was implemented by a multi-agency team of French experts led by the *Direction Générale de l'Aviation Civile*.

This mission constitutes the first of three phases in the DRC examining the threat from MANPADS and associated risk mitigation options. Eighteen participants from relevant organisations at national and local levels took part ensuring a review that explores the threat from a range of different perspectives. The participants came from the Civil Aviation Authority, the *Regie des Voies Aériennes* (Airport operator), the National Intelligence Agency, the Republican Guard, the Air Force, the

National Intelligence Agency, the Republican Guard, the Air Force, the Intelligence Directorate, the National Security Council, the Customs and Excise Office, the Border Police and the Directorate General of Migration

The participants engaged with the process and contributed with enthusiasm. Activities included theoretical work complemented by practical elements taking place in the field with a particular focus on examining potential attack launch sites.

As the mission was brought to a close, the commitment of the DRC authorities to the subject of the mission was underlined in the speech of the Deputy Director General of the Civil Aviation Authority. The closing meeting also witnessed the French Embassy representatives outline their commitment to continued support for the civil aviation authorities of the DRC. In conclusion, the successful delivery of this first phase has provided a great foundation for future work on this important area of aviation security.

## Gabon benefits from first mission on counter-MANPADS

**LIBREVILLE**  
**8-19 FEBRUARY 2021**

Initially planned for March 2020 under the CASE I Project, the first phase of this activity dedicated to the assessment and mitigation of the MANPADS threat had to be postponed due to the COVID-19 pandemic.

Finally, this mission on the mitigation of risks from ground-to-air and ground-to-ground weapons took place in February 2021, delivered by a multi-agency team of French experts led by the *Direction Générale de l'Aviation Civile* as part of the CASE II Project.

The mission brought together 15 participants from a wide range of Gabonese military, police and civil aviation organisations, each of which are involved in ensuring adequate risk-mitigation in response to the threats.

The attendees showed a high level of commitment to the programme even when schedules had to be amended as a result of the imposition of stricter curfews in relation to the COVID-19 pandemic. These efforts were recognised along with the success of the mission and reflected in the concluding remarks at the closing meeting. The output consists of eight recommendations to the Director General of Civil Aviation.

The meeting included the presence of the advisor to the Minister of Transport, the General Manager of the National Security Council, the Deputy Chief of Staff of the Air Force, the Deputy Head of the *Office National de la Sûreté et de la Facilitation des Aéroports du Gabon* (ONSFAG), the Director General of the *Agence Nationale de l'Aviation Civile* (ANAC) Gabon and the First Counsellor of the French Embassy. The presence of these senior

representatives and the speeches made underlined efforts made thus far and provided a foundation for sustained progress in conjunction with the continued support of the CASE II Project.



## WEBINAR

## First webinar series on insider threats

**VIDEOCONFERENCE**  
**DECEMBER 2020 - FEBRUARY 2021**

In view of the global travel restrictions the first of a series of four webinars delivered in coordination with the Arab Civil Aviation Organization (ACAO). The webinars focused on insider threats and security culture and were presented by a leader in the field of personnel security with an extensive career working in the UK government as a subject matter expert.

A total of 13 participants from Morocco (9) and Tunisia (4) have been nominated by ACAO to benefit from this activity. The audience included participants from a range of roles and a number of senior officials with aviation security responsibilities from both countries.

The introductory session took place on 17 December 2020 and provided a broad overview of the risks posed by the insider threat with specific attention paid to the impact of the COVID-19 pandemic on this

important matter. Follow-up presentations examined other key security issues in the context of the insider threat: the importance of effective risk assessment was highlighted in a webinar delivered on 13 January 2021 and the third session (3 February 2021) examined the influence of security culture on the mitigation of insider threat.

Each of the sessions had a duration of 90 to 120 minutes and provided scope for participants to ask questions and debate the topics under discussion. Short questionnaires were provided to attendees to gather feedback on their experience of the information provided to ensure continuous improvement. Such feedback was especially important in the context of ensuring effective online delivery of training material. A last webinar in this series, focused on security lifecycles and ongoing personnel security, took place on 17 February 2021.

The second series of four webinars on the same topic will take place between 15-16 June 2021 and will include participants to be nominated from AFCAC Member States.



ONLINE

### New online activity: webinar on covert and overt testing

WEBINAR

Covert and overt testing are key components of the aviation security oversight toolkit. In this series of webinars, the CASE II Aviation Security Manager, Mr Jae Tonkin, shares his insight into developing an effective covert testing programme based on his previous experience as Covert and Overt Testing Programme Manager at the UK Civil Aviation Authority.

This course is made up of six presentations and is suitable for Partner States either wishing to develop a new covert testing programme or for those aiming to enhance an existing programme. The overt testing portion consists of a single presentation introducing the concept and progresses quickly to practical guidance through

the exploration of the development of an effective overt testing framework. It provides an ideal foundation to the in-country activity "Best practices in overt testing", listed in the CASE II catalogue.

The remaining five presentations focus on covert testing. The first webinar explores the theory behind covert testing and the various approaches that can be taken in its deployment. It answers questions such as "why do we conduct covert tests?" and "how can the value from covert testing be maximised?" and explores this vital area of understanding that is easily overlooked during the development of a covert test programme.

Each webinar that follows builds on the content of its predecessor, transitioning from the theoretical to the practical elements of covert testing. Advice will be provided on the development of a testing framework and extends to specific operational guidance aimed at producing safe and effective testing procedures. Similar to its overt testing counterpart, the covert test presentations provide effective groundwork for the in-country activity, "Best practices in covert testing".

This course will be delivered for the first time from 4-6 May in an activity arranged with the assistance of AFCAC. States who would like to volunteer participants for future iterations of this webinar series are invited to express their interest at the earliest opportunity to the CASE II Project Team at [case2project@ecac-ceac.org](mailto:case2project@ecac-ceac.org).



## MEETING

## 8<sup>th</sup> Meeting of the RASFALG group of the African Civil Aviation Commission

**VIDEOCONFERENCE**  
**29 OCTOBER 2020**

ECAC was invited to participate in the 8th meeting of the AFCAC's (African Civil Aviation Commission) Regional Aviation Security and Facilitation Group (RASFALG) for Africa and the Indian Ocean region which was convened virtually due to travel restrictions as a result of the COVID-19 pandemic.

During the meeting 11 presentations were delivered, including one on the main features of the CASE II Project. Central to the presentation

was the outlining of the new activities of the CASE II Project including the intended use and development of a Country Programme of Action (CPA) for each Partner State.

The CPA is designed to ensure the needs of Partner States are met and provides an efficient roadmap to achieving the goals in terms of sustainable security outcomes. The CPA provides a living and evolving document to ensure the delivery of relevant activities over the duration of the project.

The meeting was chaired by Tunisia and attended by 136 participants representing 26 Africa-Indian Ocean (AFI) Member States, the ICAO Aviation Security Training Centre (ASTC), the *Ecole Régionale de la Navigation Aérienne et du Management* (ERNAM) from Dakar Senegal, the Ministry of Transport of Singapore, and 8 international/regional organisations: Airports Council International (ACI), AFCAC, African Union Commission (AUC), Civil Aviation Safety and Security Oversight Agency (CASSOA), ECAC, ICAO, International Criminal Police Organization (INTERPOL) and United Nations Office on Drugs and Crime (UNODC).